



CCIM Institute
Commercial Real Estate's
Global Standard for Professional Achievement

Online Session 3

第3次线上课程

Module 3 / 第3章

Module 4 / 第4章

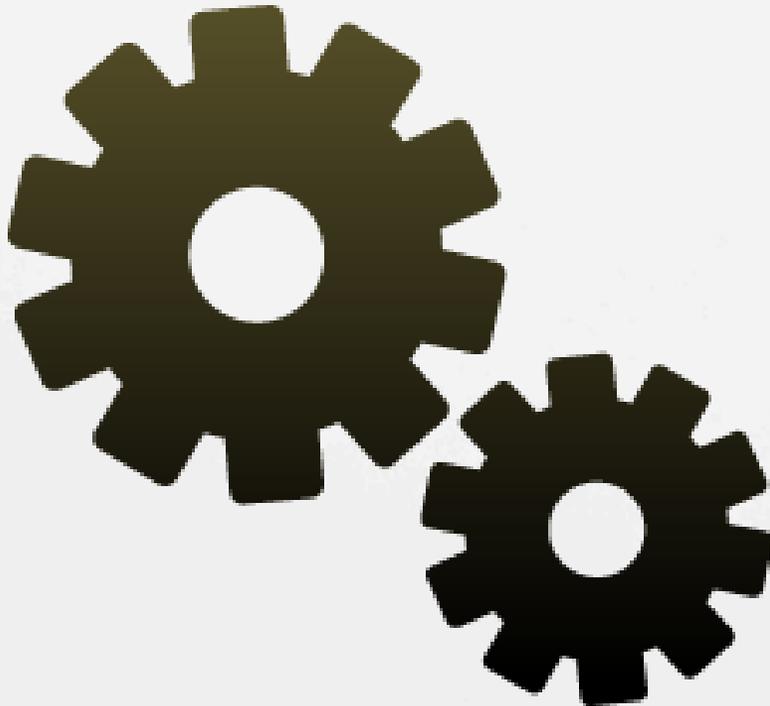
Module 9: Case Study

第9章：案例研究



Breakout Activity #6 / 分组活动 #6

IRR and NPV Discussion / IRR和NPV讨论



In your Team Answer:

1. How is IRR related to NPV?
2. What does a negative NPV indicate?
3. If the NPV is negative, how does the IRR compare to the Investor Discount Rate?

***Work Together in your Breakout Teams
& Help Each Other!***

7 minutes

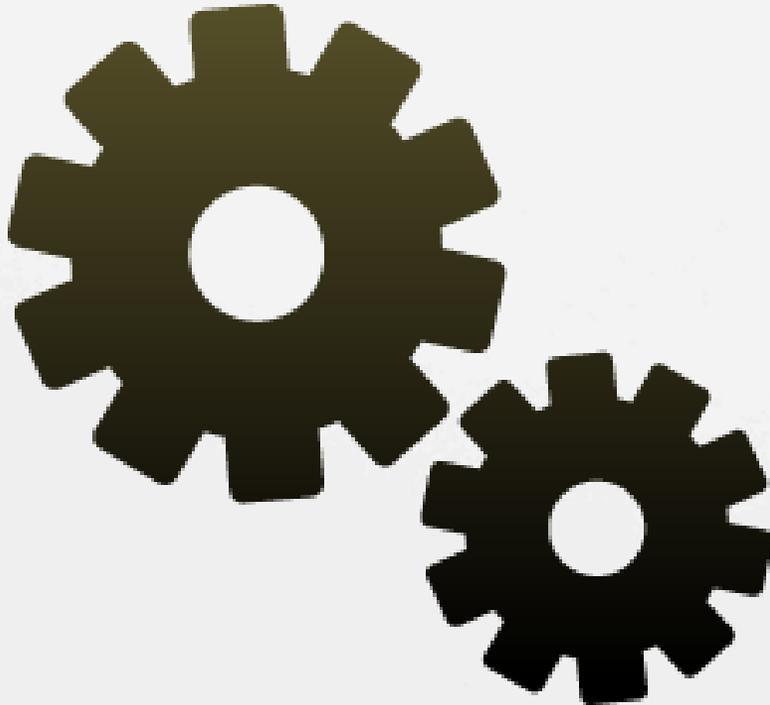


Breakout Activity #6 / 分组活动 #6

IRR and NPV Discussion / IRR和NPV讨论

小组内讨论:

1. IRR与NPV有什么关系?
2. 负NPV代表什么?
3. 如NPV为负值, IRR和业主贴现率是什么关系?



分组内一起解题并互相帮助!

7 分钟



Breakout Activity #7

Discount Rates

贴现率

What is a Discount Rate?

Why is it important?

Can there be different Discount Rates? If so, Why?

*Discuss in your Breakout Groups answers
to the questions above.*

7 minutes



Breakout Activity #7

Discount Rates

贴现率

什么是贴现率？

为什么贴现率重要？

可以有不同的贴现率吗？如果可以，为什么？

分组会议室内讨论以上问题。

7分钟



Breakout Activity #8 (this is not in the course manual)

Calculating Capital Accumulation

Capital Accumulation Process: Reinvestment Rate: 10%



Investment A

EOY	\$
0	(\$20,000)
1	\$0
2	\$0
3	\$0
4	\$30,000

IRR = 10.67%

Investment B

EOY	\$
0	(\$25,000)
1	\$2,000
2	\$2,000
3	\$2,000
4	\$2,000 + \$28,000

IRR = 10.56%

1. *What is the Capital Accumulation for each Investment?*
2. *What is the Growth Rate of Capital for each Investment?*

Work Together in your Breakout Teams & Help Each Other!
10 minutes



分组讨论 #8 (不在教材中) 计算资本积累

资本积累: 再投资收益率 e : 10%



投资项目 A

EOY	\$
0	(\$20,000)
1	\$0
2	\$0
3	\$0
4	\$30,000

IRR = 10.67%

投资项目 B

EOY	\$
0	(\$25,000)
1	\$2,000
2	\$2,000
3	\$2,000
4	\$2,000 + \$28,000

IRR = 10.56%

1. 每个项目的资本积累分别是多少?
2. 每个投资项目的资金增长率是多少?

分组内一起解题并互相帮助!
10 分钟



Breakout Session #9: Case Study Summit Apartments

Task 3, Page 9.14, **Questions 1-5:**

Use Last Year's Annual Operating Property Data on pg. 9.15 (the seller-provided data). Answer Questions.



Task 4, Page 9.16, **Tasks 1-9:**

Forecast Next Year Annual Operating Property Data using new rental rate from Task 2 and expense information on pg. 9.17. Answer Questions.

Use the “Summit Tasks” Excel workbook to complete Summit Case Study tasks.

Input: only light gray boxes



分组讨论 #9: 案例研究 顶峰公寓

作业 3, 9.14页, **第1-5题:**

用9.15页去年的年度运营物业数据表（业主提供数据）。回答问题。



作业4, 9.16页, **第1-9题:**

用作业2测算的新租金以及9.17页费用信息预测下一年的年度运营物业数据表。回答问题。

用“Summit Tasks” Excel工作表完成顶峰公寓作业部分。

输入：只能在灰色单元格输入数据



Breakout Session #10:

Case Study: Summit Apartments

案例研究：顶峰公寓

Task 5:

Calculate Cash Flows Before-Tax Without Financing

- Calculate cash flows for Years 2 - 6

Task 6:

Calculate Sale Proceeds Before-Tax Without Financing

- Calculate sales proceeds using 9% cap rate

Calculate IRR and NPV.

Please refer to Module 9: Summit Apartments and the Summit Tasks Excel workbook to complete Tasks 5 and 6.

--Time Check-in: 20 minutes --



分组讨论 #10:

Case Study: Summit Apartments

案例研究：顶峰公寓

作业 5:

计算无融资税前现金流

- 计算第2-6年的现金流

作业 6:

计算无融资税前销售收益

- 使用9%资本化率计算销售收益

计算IRR和NPV.

请参考第9章：顶峰公寓
和顶峰公寓Excel工作表，完成作业5和6。